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FLASH UPDATE 17 DECEMBER 2025

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Dear <<First Name>> <<Last Name>>,

As you will have seen across all media, Peter Wennink (former President & CEO of ASML) published his report last Friday on the Dutch economy, our future welfare, and how to strengthen our competitive position. It is a must-read paper, constructive in tone, concrete in its

recommendations and, above all, optimistic. I refer to the report below.

BARIN has consistently stressed the strong interdependence between Schiphol as a hub and the Netherlands' investment climate. We have repeatedly referred to socialist governments in countries such as Spain and the UK that are investing billions in their aviation infrastructure; investments that will "drive the rest of their economy."

We are therefore pleased to read the following passage and trust this finally closes the debate on further reducing the capacity at Schiphol Airport or introducing transfer taxes:

"If the airport has to shrink further, Schiphol will lose its position as an international hub, and the Netherlands will lose its attractiveness for the international business activity on which we, as a small and open economy, depend."

The time for endless discussions, steering groups, and external consultants is over. Let's implement the 29 recommendations, and safeguard our critical success factors, including our airports and our aviation industry.

We could not wish for better news at the end of 2025.

Wishing you all happy holidays and a healthy, prosperous 2026!

Marnix H Fruitema,
Chairman



Government Adviser Peter Wennink releases report 'The Route to Future Welfare'

On December 12th -at the request of Prime Minister Dick Schoof- former ASML CEO Peter Wennink published a report on the current state of the Dutch economy and the route to our future welfare. In this report he sketches a number of horizons on

investments, innovations, preconditions as well as a more efficient investment- and governance structure in The Netherlands. Amongst others Wennink advises to bring back simplification and speed into the legislative and permit procedures. And he also pleads for a focus on four domains:

1. Digitalisation & AI
2. Safety & Resilience
3. Energy- & Climate technology
4. Life sciences & Biotechnology

In order to keep The Netherlands with its open economy well connected to the world, support and further innovation of the aviation industry is a must. See pages 69 to 77 of the report. You can download the report [here](#).

**Positionpaper:
Toekomst van de luchtvaart
in Nederland**



Broad coalition of Aviation Partners publishes position paper on Dutch aviation

Last week, a broad coalition of aviation stakeholders ranging from airlines/airports, industry knowledge institutes and employers organizations/trade unions published a position in paper in order to put focus on the importance of a well-connected country to support our future economy. Political support for innovation of the aviation industry as well as fuel-supply chain is mandatory if we want to continue competing with global economies and their hub-airports.

Please [click here](#) to download the position paper.



Amsterdam Airport Schiphol releases tender on Ground Handling Service Agents

On December 4th Schiphol started the tendering process for the selection of three Ground Handling

Service Agents, who will be responsible for the baggage process and work around the aircraft, such as loading and unloading of baggage, placing chocks under the aircraft wheels etc. With this tender Schiphol aims to improve the quality of service and ensure better working conditions for the employees. There are currently six parties carrying out these tasks and the ambition is to scale down to three.

Please [click here](#) for more info.

Interesting to read

Interesting to read

- Please [click here](#) to download the Up in the Sky article 'KLM en Schiphol keihard nodig voor Nederlandse economie'
- Please [click here](#) to download the Up in the Sky article 'Schiphol-CEO: 'Dan krijgt Defensie rekening van een miljard'
- Please [click here](#) to download the McKinsey & Company article 'Which aviation subsectors are flying high and which face turbulence?'



IATA updates

- Please [click here](#) to read the IATA publication 'European Air Traffic Control Delays Double over Last Decade'
- Please [click here](#) to read the IATA publication 'Airline Profitability Stabilizes with 3.9% Net Margin Expected in 2026'

BARIN Preferred Partners



About BARIN

BARIN is the industry association representing the interests of airlines in The Netherlands.

BARIN Member Airlines are represented by the most senior executives representing their companies in The Netherlands in the case of foreign based airlines, and hold senior executive management positions in the case of the Dutch-home-based airlines.

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