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Dear <<First Name>> <<Last Name>>,

Royal Schiphol Group has published its 2025 financial results. A few observations stand out: The Netherlands remains well connected to the rest of the world, crucial for our investment climate. Schiphol offers 300 destinations worldwide, including 124 intercontinental routes. In 2025, the airport handled 477,552 flights (+1% compared to 2024) and 68.8 million passengers (+2.9%). At the same time, there is a worrying decline in cargo movements and volumes. Many operators have moved their flights to lower-cost airports like Liege, Belgium.

On the positive side, Schiphol has become quieter. Higher charges for noisy aircraft are clearly working; already one-third of flights between April and December 2025 fell into the two quietest tariff categories!

Financially, Schiphol reports a positive underlying net

result of €550 million, more than half a billion euros, representing an impressive 15% margin. But this performance comes largely at the expense of the airlines.

While BARIN supports Schiphol's ambition to return to the top three European airports and to invest in quality and sustainability, memories are still fresh of last year's 41% increase in airport charges. That hike felt like an abuse of Schiphol's monopolistic position; a concern also highlighted in a report by KPMG. Reform of the Aviation Act is therefore essential!

Last but not least, it is frustrating to see Schiphol's shareholders receive more than €160 million in dividends. This includes the city of Amsterdam, who regularly voices strong criticism of Schiphol.

On behalf of all its members, BARIN will continue to push for changes to the consultation process, ensuring it is based on genuine equivalence and aligned with economic and financial realities.

Take care,

Marnix H Fruitema,
Chairman



Schiphol reports solid financial results

Schiphol released its results for the year 2025. 68,8 Million travellers and 1,43 million tonnes of cargo passed the airport to 300 destinations worldwide spread over 477.552 flights. In 2025 Schiphol. Revenues increased to € 2,7 billion whereas € 1,05 billion was invested in overdue maintenance and renewal projects. The underlying positive net result is € 550 million, of which 30% will be returned to the shareholders as dividend.

For the press release by Schiphol please [click here](#).



Vincent Karremans appointed as new Minister of Infrastructure and Watermanagement

All three parties have published the names of the proposed Ministers and Deputy Ministers in the new Cabinet which according to plan will be installed by King Willem Alexander on Monday 23rd February. The new Minister of Infrastructure and Watermanagement will be Mr. Vincent Karremans (VVD). The Deputy Minister will be Mrs. Annet Bertram (CDA). Mr. Karremans is currently the outgoing Minister of Economic Affairs. In his earlier days as Alderman in the city of Rotterdam he was critical towards aviation, more specifically towards the noise and growth of aviation at -amongst others- Rotterdam-The Hague Airport. But with his strong economic background we are confident that he will recognize the interdependence of a strong Dutch economy and a well-connected country.



A4E, ACI and IATA send letter to EU Commissioner Brunner on EES

In a joint letter, dated February 10th, Airlines for Europe (A4E), Airports Council International (ACI) and the International Air Transport Association (IATA) have requested EU Commissioner for Internal Affairs and Migration Mr. Magnus Brunner, the possibility for EU Member States to partially or totally suspend implementation of the Entry & Exit System (EES) in order to avoid excessive waiting time to at least October 2026. Furthermore the three sector parties request a clear communication towards Member States on the possibility of relaxation of border checks at external borders and to renew the engagement with Schengen States to maximize the use of self-service equipment at the border as well as to support the deployment and use of the self-

registration app.

Please [click here](#) to download the letter.



World Tourism Barometer shows continued growth in international tourism

The UN World Tourism Organization recently published the first publication of the World Tourism Barometer of 2026 which shows an increase of 4% of international arrivals in 2025. Strong performers are Brazil which shows an increase of 37% of international arrivals vs. the previous year followed by Egypt (+20%, South Africa (+19%) and Ethiopia (+15%). Asia-Pacific is still on the recovery path being at 91% of the pre-pandemic arrivals.

Europe, the world's largest destination region, recorded 793 million international tourists in 2025; a 4% increase from 2024 and 6% more than in 2019.

For detailed information please [click here](#) and also see the BBC article below.

Interesting to read

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- Please [click here](#) to download the Up in the Sky publication 'Nieuwe Luchtvaartminister knipoogt vast naar Schiphol'
- Please [click here](#) to download the BBC publication 'Tourism is booming in 2026 – just not where you think'
- Please [click here](#) to download the McKinsey & Company publication 'Remapping travel with Agentic AI'



IATA updates

- Please [click here](#) to read the IATA LinkedIn post 'This Is An Extraordinary Time To Be Joining The Aviation Industry'
- Please [click here](#) to read the IATA publication 'Airports and Airlines Call for Immediate Schengen Entry/Exit System (EES) Review Ahead of Peak Summer Months Traffic'

BARIN Preferred Partners



About BARIN

BARIN is the industry association representing the interests of airlines in The Netherlands.

BARIN Member Airlines are represented by the most senior executives representing their companies in The Netherlands in the case of foreign based airlines, and hold senior executive

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management positions in the case of the
Dutch-home-based airlines.

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